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Oregon Trade and Logistics Stakeholders:

Oregon's economy depends on the ability of our businesses to stay competitive in the global marketplace. Oregon exporters and importers face mounting logistics challenges due to the loss of weekly Portland Terminal 6 container service and changes in the international maritime and transportation industries.

In April 2015, Governor Kate Brown launched the Trade and Logistics Initiative to work with small-and medium-sized business across Oregon to help identify solutions to their trade-related, freight logistics challenges. Our collective agency team engaged more than 300 people in community forums held in Albany, Grand Ronde, Hermiston, Medford, Ontario, Portland, Redmond, and Wilsonville, as well as consulted with freight experts to develop recommendations for action and implementation. These recommendations fall into four categories:

- 1. Resolution of Terminal 6 labor-management issues and restoration of weekly container service
- 2. Operational enhancements and actions to improve the existing logistics system
- 3. Strategic investments in freight logistics to sustain services
- 4. Policy actions to enhance Oregon trade and improve the transport of goods

The recommended actions, coupled with ongoing shipper support, are intended to help Oregon businesses that are facing increased transportation costs, longer transit times, reduced reliability, greater business risks, loss of markets and market share, and other business impacts. The goal is to help Oregon businesses move freight to markets and compete globally.

We are pleased to present the final report from the Governor's Trade and Logistics Initiative. The report underscores the importance of trade in our economy, and the need for action and ongoing focus by the state and stakeholders in addressing trade infrastructure issues. We offer our sincere thanks to the members of the shipping community who helped inform these recommendations.

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